



**Board of Trustees
MEETING SCHEDULE
November 4 - 6, 2021**

Trustees are welcome to attend all meetings and events unless otherwise noted.

Thursday, November 4, 2021

8:00 a.m. – 9:00 a.m.	Breakfast: Yalich Boardroom (All Trustees not in Executive Committee)
8:00 a.m. – 9:00 a.m.	Executive Committee: Hastings Conference Room
9:00 a.m. – 11:00 a.m.	Investment Meeting: Yalich Boardroom
11:00 a.m. – 12:00 p.m.	Audit Committee (Closed): Spencer 209
12:00 p.m. – 1:00 p.m.	Lunch: Brian Young Concourse in the Robson Arena
1:00 p.m. – 2:45 p.m.	Walking Tour: Robert Moore & Amber Brannigan (All Trustees Strongly Encouraged to Attend)
3:00 p.m. – 4:00 p.m.	Building Grounds & Infrastructure Committee: Yalich Boardroom
4:00 p.m. – 5:00 p.m.	Budget & Finance Committee: Yalich Boardroom
5:00 p.m. – 6:00 p.m.	Student Success Committee: Yalich Boardroom
6:15 p.m. – 7:15 p.m.	Cocktail Reception: Building Forward: Speakers: Jeff Keller, Song Richardson, Idris Goodwin, and Sue Allon Deco Lounge/El Pomar Corridor (Fine Arts Center Board & Fine Arts Center Foundation Board invited)
7:15 p.m.	Dinner: Fine Arts Center

8:00 a.m. – 9:00 a.m.

Breakfast: Yalich Boardroom

9:00 a.m. – 10:30 a.m.

Plenary One: Board Governance and Engagemen: Yalich Boardroom Facilitator: Kyndra Wilson

Background Reading:*Principles of Trusteeship: How to Become a Highly Effective Board Member for Colleges, Universities, & Foundations*

10:45 a.m. – 12:00 p.m.

Plenary Two: Looking Forward: South Hall Commons

Facilitator: Sarah Hinkle, Director of Competitive Communications

Background Reading:*Is Harvard Complacent?*

12:00 p.m. – 12:45 p.m.

Boxed Lunch: South Hall Commons

12:45 p.m. – 5:30 p.m.

Plenary Three: How Can We Do What We Do Better?: South Hall Commons

Facilitator: Susan Ashley, Professor of History and Chair, Economics and Business

1:00 – 2:30 p.m. **From your vantage point as civic, business, and educational leaders, what do you think Colorado College graduates should know and be able to do when they graduate? What should distinguish our graduates from other college graduates?**

2:30 – 4:00 p.m. **What are the pressing issues facing CC?**

4:00 – 5:30 p.m. **Given the pressing issues you've identified, what should occupy us this year?**

Background readings:

- a) One Thing about CC (notes from June retreat)
- b) How Do We Do What We Do Better (notes from June retreat)
- c) US Higher Education – Value v. Vulnerability Chart
- d) 5 Ways Higher Ed Will Be Upended (Chronicle)
- e) Equity, Access, & Success: Confronting Racial Disparities in US Higher Education (NACUBO)
- f) Teetering on the Demographic Cliff, Part 1: Preparing Now for the Challenging Times Ahead

Optional Extra Credit Reading:

- a) Competencies Employers Want

- b) Why a Liberal Arts Education Is the Best Foundation for a Career in Finance (Forbes)
- c) Why We Need the Humanities in Today's Career-Focused World (Inside Higher Ed)
- d) Liberal Arts Colleges Must Be Partners in Workforce Development (Hechinger Report)

6:00 p.m. Watch Party and Heavy Hor D'oeuvres: Chapman Plaza/Robson Arena

7:20 pm Honoring Van Skilling

7:30 pm CC Hockey Game Begins

Saturday, November 6, 2021

7:30 a.m. – 8:00 a.m. Breakfast: South Hall Commons

8:00 a.m. – 10:00 a.m. Business Meeting: South Hall Commons

10:00 a.m. – 11:00 a.m. Executive Committee: Hastings Conference Room

11:00 a.m. Adjourn